



HEADQUARTERS NEBRASKA WING
CIVIL AIR PATROL
UNITED STATES AIR FORCE AUXILIARY
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14 March 2021

MEMORANDUM FOR NEBRASKA WING (NEWG) CIVIL AIR PATROL (CAP)

SUBJECT: Statement of leadership philosophy

1. "How you do anything, is how you do everything." – Sir Henry Royce. Everyone is a leader, leading themselves at the very least. Leaders are responsible for their actions, understand their actions are contagious and inspire similar actions in others. Servant leadership: "Leadership is a gift and is given by those we are privileged to serve." General David Goldfein. I believe our actions establish expectations and inspire similar actions from other leaders.
2. "We are what we repeatedly do, then, excellence is not an act, but a habit" — Will Durant
How we operate is causal to the path our lives take, and we form habits from the values we commit to, values such as respect, integrity, excellence and volunteer service can be witnessed in the character traits of fellow leaders. History is riddled with examples of leaders who have committed to values that have shaped their character. President Abraham Lincoln is an example of a leader who committed to the value of honesty which shaped his character and inspired other leaders to follow his lead.
3. "The future belongs to those who believe in the beauty of their dreams." – Eleanor Roosevelt. Everyone leads their lives towards different achievements. The Achievement of goals and dreams, requires trust, teamwork, mentorship and administrative support. A volunteer's character can take them a long way in finding and keeping the support structures required to succeed. Character and individual approaches matter, and CAP's core values help leaders of all experience levels achieve and help others achieve individual and team goals.
4. "Life happens while you are making plans." – Sir John Lennon. Time is the most valuable thing volunteers can give. Life events, like COVID19, happen and can affect our ability to give or make progress towards the achievement of our goals and dreams. The understanding of available time and life events, help us better support, empathize and set realistic expectations of each other as we pursue our personal and shared goals.
5. "A man who knows something, knows that he knows nothing at all" – Erykah Badu
We should be humble and know that we are not perfect, are capable of mistakes and can always learn from others as we strive for excellence.

Very Respectfully,

//SIGNED i.e.c. 14MAR21//
Ian Calderon, Colonel, CAP
NEWG Commander